

2012 MEMBERSHIP | EDC

Leaders \$50,000 annually



Founders \$30,000-\$49,999 annually



Lancaster General Health



Partners \$7,500-\$9,999 annually

M&T Bank PNC Bank Turkey Hill Dairy Reinsel Kuntz Lesher

Members \$3,500-\$7,499 annually Barley Snyder Donegal Mutual Insurance Company Dutch Wonderland Flyway Excavating Franklin & Marshall College HACC - Lancaster Campus Hartman Underhill & Brubaker Horst Group IBS Development Irex Corporation Lancaster County Housing & Redevelopment Authorities Lancaster Regional Medical Center Millersville University of Pennsylvania Oak Tree Development Group ParenteBeard Professional Design & Construction

Providence Engineering Corporation

Rettew Associates

Wells Fargo Bank

Union Community Bank

Warfel Construction Company

Wohlsen Construction Company

Associates \$1,750-\$3,499 annually

Abel Construction Company Acuity Advisors & CPAs Alcoa Appel & Yost B. R. Kreider & Son

Benchmark Construction Company

Bertz, Hess & Co.

Brown Schultz Sheridan & Fritz

Burle Business Park Burnham Holdings

Carel USA

Cargill Cocoa & Chocolate

Central Penn Business Journal Certified Carpet

Citizens Bank City of Lancaster

Clair Brothers Audio Systems

Conewago Industrial Park

Conrad Siegel Actuaries

CoreSource

Dart Container

David Miller/Associates

DoubleTree Resort by Hilton Hotel

Lancaster Dutchland

Eastern Alliance Insurance Group

Ephrata National Bank

EHD Advisory Services

Elizabethtown College

Gannett Fleming

Hamilton Precision Metals

Developers \$15,000-\$19,999 annually





LANCASTER NEWSPAPERS, INC.







Integrity Bank

Kellogg Company

Lancaster Barnstormers

Lititz Mutual Insurance Company

LMS Commercial Real Estate

Mars Chocolate

Martin Insurance Agency

Members 1st Federal Credit Union

Metro Bank

Murray Securus

Murry Management Company

National Bearings Company

National Penn Bank

Nikolaus & Hohenadel

Northwest Savings Bank

Penn Cinema Management Company

Realty Settlement Services

RGS Associates

Rhoads Energy

Ross Buehler Falk & Company

Sechan Electronics

Select Security

Simon Lever

Sovereign Bank

SSM Group

Stoner

StoudtAdvisors

Thaddeus Stevens College

of Technology

The Drogaris Companies

Trout, Ebersole & Groff, CPA

Versatek Enterprises

Walz, Deihm, Geisenberger, Bucklen & Tennis Wenger's Feed Mill YTI Career Institute

Supporters \$500

(municipalities and non-profit community and economic development organizations)

Columbia Borough

Columbia Economic Development Corporation

Commercial & Industrial Real Estate

Council/LCAR

Community First Fund

Ephrata Economic Development Corporation

Housing Development Corporation

The Lancaster Chamber of Commerce

& Industry

Lancaster County Career & Technology Center

Lancaster County Workforce Investment Board

Lancaster Downtown Investment District

Authority

Library System of Lancaster County

Manheim Area Economic Development

Corporation

Manheim Township

Mount Joy Borough Authority

Pennsylvania Dutch Convention &

Visitors Bureau

School District of Lancaster

SCORE (Chapter 16)

Other Member Categories:

Builders-Engineers \$20,000-\$29,999 annually

Sponsors \$10,000-\$14,999 annually

... by bringing together business resources, capital and government...

A Message from the

BOARD CHAIRS

As we at EDC and EDC Finance Corporation celebrate the end of another year of community and economic development, it seems appropriate to both look back at the accomplishments of the organizations during 2012 and forward toward what has been set in motion for the future.

In looking back to the start of 2011, we had recently completed the 2015 Strategic Plan and were beginning to implement the first steps and recommendations. From that starting point,







Randall L. Horst

EDC Finance Corporation has grown into an economic development finance entity capable of meeting the needs of growing Lancaster County companies and also of facilitating regional cooperation in administering the U.S. Small Business Administration 504 program throughout South-Central Pennsylvania – something evidenced by our signing of a Strategic Alliance Memorandum with the York County Economic Alliance in October, 2012. As we turn toward the future, EDC Finance Corporation has developed the framework and staff to help local firms grow their presence in Lancaster County and also to be an example of regional cooperation, best practices, and efficiency.

From the EDC perspective, we worked actively during 2012 developing a business attraction program that is intentional, professional and, importantly, state-of-the-art. Under the leadership of John Cox and John Levitski, the Communications Committee has completed a communications research analysis to determine how we should move forward in promoting Lancaster County as an attractive business location and EDC as a community resource. Moving into 2013, EDC will be contracting with an economic development marketing specialist to build the internal framework to move EDC from a reactive approach to business attraction to an approach built around a plan, clear goals and cutting edge technology.

It is a challenge to summarize all the activities of EDC and EDC Finance Corporation into one brief message. But given limited space, let us leave you with the message that both organizations are building upon their strengths and moving in directions that will help to strengthen our recovering local economy and, in the case of EDC Finance, reach beyond Lancaster to create a broader, stronger organization.

It has been a tremendous honor to lead two organizations with long histories helping to facilitate community and economic development projects throughout Lancaster County. Thank you to all the organizations that support EDC and EDC Finance Corporation financially. As we embark on new initiatives, your support is even more critical – and we truly appreciate the firms that continue to give through Membership dues and are willing to step to a higher level when new opportunities come before us.

R. Edward Gordon,

2012 EDC Finance Board Chair

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Randall L. Horst, 2012 EDC Board Chair

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2012 COMMERCIAL & INDUSTRIAL PROJECTS

Projects	Loan Program	Loan Amount	New Jobs	Retained Jobs	Project Total
Arborist Enterprises	SBA 504	\$327,000	7	13	\$770,500
Best Western Plus/ Intercourse Village Inn	SBA 504	\$3,002,000	12	31	\$8,346,000
Cloister Car Wash – Lancaster	SBA 504	\$2,570,000	5	40	\$7,000,000
Cloister Car Wash – York	SBA 504	\$758,000	5	33	\$3,000,000
Crimson American Grill	SBA 504	\$689,000	8	24	\$1,900,000
Dutchland Incorporated	SBA 504	\$2,313,000	27	138	\$5,625,000
Hunger-N-Thirst	SBA 504	\$705,000	14	0	\$1,955,000
yy Creek Custom Cabinetry	SBA 504	\$660,000	15	25	\$1,605,000
Kline's Services	SBA 504	\$804,000	8	1	\$3,015,000
Lancaster Ag Products	SBA 504	\$1,399,000	2	21	\$3,400,000
Seisan Consulting	SBA 504	\$262,000	6	0	\$630,000
State of Affairs Catering	CED	\$40,000	6	0	\$215,000
Г.W. Ponessa & Associates Counseling Services	SBA 504	\$3,110,000	79	165	\$8,339,000
Universal Athletic Club	SBA 504	\$2,693,000	0	156	\$10,000,000
Williams-Forrest	SBA 504	\$207,000	7	14	\$496,000
OTAL		\$19,539,000	201	661	\$56,296,500
D — Pennsylvania Commun 4 504 — U.S. Small Business					FIRE

T.W. PONESSA & ASSOCIATES COUNSELING SERVICES

Due to the success and growth of his regional counseling company, Tom Ponessa is constructing a brand new 35,000-square-foot corporate headquarters in Lancaster City at the corner of North Prince and West Lemon Streets. EDC Finance helped Mr. Ponessa secure a \$3.1 million SBA 504 loan as part of the project financing. Founded in 1991, T.W. Ponessa & Associates will expand its Lancaster-based workforce to over 200 employees.



Tom Ponessa of T.W. Ponessa & Associates Counseling Services

2012 FINANCE PROJECTS

During 2012, EDC Finance Corporation aided 15 businesses with more than \$19.5 million in economic development funding assistance, which helped to spur projects with a total value of \$56.3 million.

From a \$40,000 loan to a start-up catering business to multiple \$3 million loans for a major new construction project in Lancaster City and a redevelopment project in the Village of Intercourse, EDC Finance strives to be a resource for local businesses making strategic investments. With the ultimate goal of ensuring the continued prosperity of

the County, EDC Finance works with businesses and entrepreneurs, who are working to move their companies to the next level through new ideas and investments.

In addition to working with a variety of local businesses on expansion projects, EDC Finance has expanded its internal back office operations in order to accommodate growing interest in the U.S. Small Business Administration 504 program. As an organization, EDC Finance has invested in additional staff and new technologies to service a larger region of potential borrowers and to professionally administer a growing portfolio of successful loans.



Katie Kauffman, Lee Kauffman, Ben Kauffman and Mary Ann Stoltzfus of Dutchland Incorporated

DUTCHLAND INCORPORATED

Dutchland, Inc., specializes in engineering, manufacturing and constructing concrete tanks, and custom designing wastewater treatment plants. In 2012, the company sought out EDC Finance to guide them in securing a \$2.3 million SBA 504 loan to refinance several existing debt obligations into an attractive long-term funding package. EDC Finance has worked with the family owned and operated Dutchland on several projects over the last 15 years, as the firm has grown from a small business to an employer of 138 people.



Kurtis Thomas of Best Western Plus / Intercourse Village Inn

BEST WESTERN PLUS / INTERCOURSE VILLAGE INN

With the help of a \$3.0 million SBA 504 loan, Kurtis Thomas, the second-generation owner of Best Western Plus/Intercourse Village Inn, is currently undertaking a total renovation of his existing facilities and construction of 50 additional rooms. Located along Route 340 in Intercourse, the inn has been owned and managed by the Thomas family for 30 years. When complete, the inn will have a modern design, 90 total rooms, and expanded restaurant and banquet facilities.

To elevate the economic strength of Lancaster County by becoming the business investment community of choice.

Attracting New Businesses to Lancaster

One of the core functions of the EDC is to promote Lancaster County as an attractive location, where businesses can thrive and the community is supportive and encourages creativity. EDC accomplishes this through working with other local organizations and state and local governments to provide the resources businesses need to make educated and informed decisions before investing in Lancaster County. Courting business investment begins with the most basic things, such as being prepared to provide prompt and pertinent information on sites, financial incentives, and workforce issues.

EDC is active in showcasing the County for its commercial/industrial property availability, business resources and quality of life. In 2012, EDC played an essential role in recruiting and aiding three significant business expansion projects for Modular Space Corporation, Parsons Brinckerhoff and Interface Solutions. Each of these businesses brings notoriety, new jobs and unique industries to Lancaster County.

SHOWCASING LANCASTER COUNTY AS A PREMIER BUSINESS LOCATION

In the coming year, EDC has committed to developing an intentional business attraction marketing program. The effort will focus on establishing an appropriate Lancaster County brand/image to share with the outside world; providing site and building seekers with better information to help them evaluate the community; and marketing the County to specific, desired industry groups. EDC will be working with a marketing firm that specializes in marketing communities and economic development organizations on a national level. At the completion of Phase I, which will include branding, new website construction, and creation of a comprehensive marketing plan, EDC will be poised to take its message outside of Lancaster County in a thoughtful and planned manner.

INTERFACE SOLUTIONS

Interface Solutions recently moved to a new facility in East Hempfield Township. The new location will provide jobs for 64 workers, as the firm expands locally and relocates business lines from New York and Wisconsin. The company is a leading manufacturer of sealing systems and engineered composite materials, servicing industrial and automotive markets. With help and guidance from EDC, Interface received an offer of assistance from the PA Governor's Action Team to help facilitate the investment in Lancaster.

PARSONS BRINCKERHOFF

This international firm specializing in engineering services for major projects is moving its administrative professionals from its headquarters in New York City to a new 80,000-square-foot home in Brownstown. This move will mean approximately 160 new jobs to Lancaster. Parsons Brinckerhoff will relocate 32 people from New York and hire the balance of its employees from the local labor market. Throughout the firm's site search, EDC worked closely with local organizations and major employers to provide Parsons Brinckerhoff with information on appropriate wage levels, ability to recruit professionals, housing costs, healthcare, and education.



Tim Donahue, Steve Keller, Bob Rathsam and Dennis Dempsey of Interface Solutions



Regional Partnership Brings

NEW OPPORTUNITIES FOR GROWTH

In 2012, EDC Finance Corporation took a large step towards growing its reach and expanding its impact. In October, EDC Finance signed a *Strategic Alliance Memorandum* with the newly created York County Economic Alliance to offer U.S. Small Business Administration 504 loans to businesses in York County.

The partnership between the two organizations eliminates possible duplication of services and offers many benefits to Central Pennsylvania. By broadening its reach and the pool of potential borrowers, EDC Finance has the opportunity to service a larger area with its staff structure and eliminate the need for York officials to create duplicate capabilities. The effort will help support EDC Finance's local activities while also opening the program to York County businesses interested in growth and investment.

The partnership is designed to provide regional small- and medium-sized businesses with long-term, fixed-rate financing, which is typically available to larger businesses. A company's access to the SBA 504 program makes a substantial impact on its ability to grow, expand facilities and create jobs.

Since being designated as a Certified Development Company (CDC) in 2008, EDC Finance has approved 51 SBA 504 projects (with five of them located in York County) totaling more than \$115 million in total investment and \$41 million in SBA funding.

When local organizations come together to share resources, expertise, connections and ideas, everyone wins. EDC Finance is committed to exploring other relationships and seeking out new opportunities to help businesses fulfill their expansion and financial goals.







George Karandrikas and Nick Karandrikas of Crimson American Grill

CRIMSON AMERICAN GRILL

With the help of a \$689,000 SBA 504 loan through EDC Finance, George Karandrikas was recently able to refinance existing debt obligations related to the 2009 reconstruction of his full-service restaurant in Spring Garden Township. The traditional American/Italian Fare restaurant has quickly become a staple for York County residents.



Darrell W. Auterson of the York County Economic Alliance, Byron Kehr of Roosevelt Tavern, and David Nikoloff of EDC Finance Corporation.

ROOSEVELT TAVERN

The Roosevelt Tavern, a long-standing fixture in the City of York, reopened its doors when new owners Bryon and Lauren Kehr purchased the restaurant and updated the menu. EDC Finance and the York County Economic Alliance helped Kehr access SBA funding to continue the restaurant's legacy and anchor an important corner in Downtown York.

2012 AGRICULTURAL PROJECTS

Small Business First Loan Projects	Loan Program	Acres	Loan Amount	Project Total
R. Gordon & Bertha M. Ziegler Farm	SBF	63	\$200,000	\$1,200,000
Josiah K. Rohrer Farm	SBF	162	\$200,000	\$527,000
Michael & Catherine Buckwalter Farm	SBF	50	\$200,000	\$460,000
TOTAL		275	\$600,000	\$2,187,000

Next Generation Farm Loan Projects	Loan Program	Acres	Loan Amount	Total Investment
Benjamin & Lavina Beiler Farm	NGFLP	110	\$427,000	\$407,000
Benuel & Mary Beiler Farm	NGFLP	70	\$350,000	\$700,000
Ira & Annie Beiler Farm	NGFLP	40	\$285,000	\$350,000
Samuel & Sadie Beiler Farm	NGFLP	72	\$488,000	\$500,000
Stephen & Annie Beiler Farm	NGFLP	41	\$350,000	\$450,000
Elam & Esther Blank Farm	NGFLP	31	\$435,000	\$435,000
Steven & Annie Esh Farm	NGFLP	42	\$477,000	\$500,000
Eli & Ruth Glick Farm	NGFLP	64	\$460,000	\$550,000
Daniel & Leah King Farm	NGFLP	50	\$315,000	\$315,000
David & Lydia King Farm	NGFLP	134	\$477,000	\$550,000
Elmer & Anna Mae King Farm	NGFLP	91	\$435,000	\$435,000
Levi & Mary King Farm	NGFLP	46	\$488,000	\$669,000
Reuben & Malinda King Farm	NGFLP	70	\$477,000	\$550,000
Levi & Barbara Lapp Farm	NGFLP	45	\$488,000	\$700,000
Jessie & Katie Lapp Farm	NGFLP	55	\$425,000	\$425,000
Delton & Maria Nolt Farm	NGFLP	164	\$488,000	\$1,700,000
Timothy & Frances Miller Sauder Farm	NGFLP	60	\$250,000	\$620,000
Aaron & Emma Stoltzfus Farm	NGFLP	38	\$350,000	\$350,000
Henry & Mary Stoltzfus Farm	NGFLP	76	\$488,000	\$750,000
Eli & Miriam Stoltzfus Farm	NGFLP	48	\$395,000	\$395,000
Jacob & Rachel Stolzfus Farm	NGFLP	44	\$375,000	\$375,000
Melvin & Mary Ann Stoltzfus Farm	NGFLP	63	\$420,000	\$775,000
Stephen & Barbara Stoltzfus Farm	NGFLP	19	\$240,000	\$250,000
TOTAL		1,473	\$9,383,000	\$12,751,000

ROHRER FAMILY FARM

Josiah K. Rohrer grew up on the 139.4-acre family farm in Rapho Township learning about hog finishing, beef raising and crop farming. At 22 years old, Rohrer is a 50/50 partner with his father, Kevin Rohrer, in the beef raising business, and also grows corn and vegetables for sales at local auctions.

This past December, Rohrer completed construction on a 2,400-head hog finishing barn with the help of a \$200,000 PA Small Business First loan through EDC Finance Corporation. The expansion positions the farm to continue to grow and prosper for generations to come.

Josiah and Kevin Rohrer of the Rohrer Family Farm



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Calvin E. Levis

W. Kirk Liddell

Jessica H. May

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Daniel C.Witmer

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President, Elizabethtown College

E. Philip Wenger

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Lyle D. Hosler, Vice President, Director of Finance

Tari D. Mitchell, Economic Development Loan Officer

Randall M. Johnston, Economic Development Loan Officer

Jean K. Rehrig, Portfolio Manager

Lynne M. Geib, Loan Closer

Erin E. Lyons, Finance Project Assistant

Janet L. Foster, Administrative Assistant

Professional Services

Accountants - Walz, Deihm, Geisenberger, Bucklen & Tennis

Auditors - Brown Schultz Sheridan & Fritz

Marketing & Communications -

Laura Brady, Onelevencreative

Sharon Tschudy, Trump Tschudy Design

Photography - Robert J. Polett, Photographer

Event Production -

Aurora Creative Group

Shumaker—Plan•Design•Transform

In Memoriam

G. William Ruhl, June 17, 1939-November 29, 2012

2012 BOARD OF DIRECTORS & MEMBERSHIP | EDC FINANCE CORPORATION

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VP of Business Development, Benchmark Construction Company

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Executive VP & CFO, Wohlsen Construction Company

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Broker/Certified Appraiser, Donegal Real Estate

Charlotte A. Katzenmoyer

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Walter J. Legenstein

Chairman & CEO, Certified Carpet

Craig Lehman

 ${\it County\ Commissioner,\ County\ of\ Lancaster}$

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Dennis R. Roemer

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James W. Appel Appel & Yost

Jeffrey S. Bleacher Ross Beuhler Falk & Co.

Joan M. Brodhead
Community First Fund

Michael R. Carper

Housing Development Corporation

Joshua D. Cohen

Hartman Underhill & Brubaker

Michael W. Davis
Barley Snyder

Michael DeBerdine

Rhoads Energy

Barbara Reist Dillon

Nikolaus & Hohenadel

Patrick M. Egan Select Security

Ramon Escudero

Elizabethtown Area Chamber of Commerce

Daniel J. Fichtner

Providence Engineering Corporation

Jennifer D. Goldbach

Benchmark Construction Company

R. Edward Gordon

Wohlsen Construction Company

Jacquie Gumpper Versatek Enterprises

Robert W. Heiserman, Jr.

Donegal Real Estate

Donald F. Johnson, Jr.
Trout, Ebersole, & Groff, CPA

Charlotte A. Katzenmoyer

City of Lancaster

Jessica King ASSETS Lancaster

Rhonda H. Kleiman

Library System of Lancaster County

David W. Kratzer Penn Township

Mark P. Lauriello
Rettew Associates

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York County Economic Alliance

Pedro A. Rivera

School District of Lancaster

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2012 SPONSORS | EDC

Champion \$5,250 annually





Benefactor \$2,750 annually











Advocate \$1,250 annually

































